

County Council – 15 July 2022

Item 13(a) – Notice of Motion by Cllr Ali

Integrated Care System – Briefing Note

The Health and Social Care Act 2022 and establishment of Integrated Care Systems (ICS)

The [Health and Care Act 2022](#) replaces the previous model of competition between providers of healthcare services with a new approach that encourages collaboration to meet the needs of the population. One of its principal outputs is the establishment of an Integrated Care System (ICS) for each area of England, from 1 July 2022. This will be a system through which the NHS as an organisation will move to closer integration but also how social care authorities and the NHS will discharge a 'duty of collaboration' as required by the legislation.

An ICS brings together the organisations planning, buying and providing publicly-funded healthcare – including mental health and community care services – to the population of a geographical area. As well as the NHS this includes Local Authorities and other partners. The [Sussex ICS](#) is made up of two elements:

- An NHS Integrated Care Board (ICB) responsible for strategic planning, resource allocation and performance of NHS organisations in the area of the ICS. These have replaced and merged Clinical Commissioning Group functions, as well as some functions from NHS England. In Sussex this will be called the NHS Sussex ICB and will cover East and West Sussex and Brighton and Hove. West Sussex County Council is represented by the Director of Public Health.
- An Integrated Care Partnership between the NHS Sussex ICB and the social care authorities within its area overseen by a forum which will be responsible for agreeing the strategic direction to meet the broader health, public health and social care needs of the population in the ICS footprint. In Sussex this is called the Sussex Health and Care Assembly, comprising of representatives from the Sussex ICB, West Sussex County Council (represented by the Cabinet Member for Public Health and Wellbeing), East Sussex County Council and Brighton & Hove City Council.

Aside from the new Duty to Collaborate there are no other changes to the County Council's statutory role and responsibilities for services and budgets, or the role of Health and Wellbeing Boards and the Health and Adults Social Care Scrutiny Committee. The County Council remains responsible for setting the Authority's priorities and budgets through the Our Council Plan process.

Integration White Paper and the role of Place

On 9 February 2021 the Government published a new White Paper on health and social care integration called '[Joining up care for people, places and populations](#)'. This forms part of wider plans to reform the health and social care system building on the Health and Care Act and the Social Care Reform White Paper

'People at the Heart of Care' (December 2021). The White Paper sets out a vision for integrated health and care services and complements the direction of travel as an ICS in Sussex and at the local level in West Sussex, focusing on:

- Population health management using public health principles
- Addressing health inequalities
- Transformation of clinical pathways and health and care service models
- Primary care – accelerate the development of Primary Care Networks (PCNs) and neighbourhood working
- Priorities for social care and housing, and other services related to delivering outcomes for our community
- Operational issues and pressures

The following high-level principles have been produced to underpin how the NHS Sussex ICB will work with and at Place, to support close working between the three Local Authorities and the NHS in the ICS:

- The three Place-based Health and Care Partnerships in Sussex are collaborative and non-statutory arrangements where all the organisations responsible for planning commissioning and delivering health and care services for the populations in that geographical area work together. The Director of Adults and Health represents the County Council at Place-based level.
- In collaborating at Place, individual statutory organisations are responsible for agreeing decisions relating to their budgets and services according to their existing practice and processes.
- The Joint Strategic Needs Assessments and the Health and Wellbeing Strategies agreed through the three Health and Wellbeing Boards set the evidence base and strategic framework within which priorities at Place are identified.
- Place-based planning, commissioning and delivery will be focussed on a clear scope of services aimed at integrating care, improving health and reducing health inequalities. Wider partners in the voluntary, community, social enterprise and independent care sector, and borough and district councils (where applicable), will be engaged to mobilise and support the best use of the resources collectively available.

Links to the Sussex ICS – Assembly and Board

- At ICS level, the Sussex Health and Care Assembly will be responsible for producing the Integrated Care Strategy for the system. This high-level strategy will reflect the priorities in, and be built from, the three Health and Wellbeing Strategies ([West Sussex Health and Wellbeing Board Strategy 2019-2024](#) (PDF, 3MB)).
- NHS Sussex, through the ICB is required to develop and implement a Delivery Plan that delivers the Assembly's Integrated Care Strategy. The principle of subsidiarity is paramount – NHS Sussex's Delivery Plan will be implemented through the three place-based Health and Care Partnerships, unless there is collective agreement that it makes more sense to deliver an element at the pan-Sussex level. NHS Sussex will align resources and management capacity to support the three place-based Health and Care Partnerships to implement the Delivery Plan.

- Effective delivery at place therefore requires the full involvement of local authority partners in the development of NHS Sussex's Delivery Plan before decisions are taken by the NHS Sussex Board or its executive.
- Update reports are provided to the West Sussex Health and Wellbeing Board driven by the outcomes and priorities set out in the West Sussex Plan. The diagram overleaf provides a representation of the governance arrangements.

Alan Sinclair

Director of Adults and Health

Sussex ICS Arrangements

